## **Budget Master List**

(Items to kick start your budget – thought process)

- Personnel
  - Contract Labor Professional Salary
    - Full-Time
    - Part-time
  - Specialized Contract Labor
  - Consulting Professional (lawyers, accountants)
  - Technical Assistance
  - Temps/Subs/Seasonal
- ❖ Fringe Benefits (These can, but do not have to be included except for the FICA/Medicare Match)
  - Retirement
  - FICA Medicare
  - Vacation
  - Merit/Bonus
  - Insurance
    - Life
    - Health
    - Dental
    - Optical
    - Legal
- Related Personnel Costs
  - Unemployment
  - Workman's Comp.
  - o Licensure/Certificate Fees
  - o Dues
- Travel & Transportation
  - o In-state
  - Out-of-state
  - o Mileage
  - o Per Diem
  - o Parking/Tolls/Other Fees
  - Meals/Lodging
  - o Telephone/Communications
  - Transportation/Air Fare
  - o Taxi/Limo/Etc.
  - o Fuel
- Postage & Shipping
- Equipment
  - o Purchases
  - Lease Fees
  - o Service agreements
  - o Vehicles
  - o Insurance
  - Maintenance
  - o Repairs
- Training
  - o Tuition
  - Registration
  - Conferences
  - o Books/Software/Videos
  - o Refreshments/Catering
- Land Acquisition
  - o Purchase Price
  - Interest fees
  - o Clean up/refurbish

- Building/Renovation (Structures)
  - o Purchase
  - o Lease
  - o Maintenance & Repairs
  - o Insurance
  - o Taxes
  - o Filing fees
  - o Utilities
  - o Permits/Inspections
  - o Survey Fees
  - o Engineering Fees
  - Architectural Fees
  - o Appraisal Fees
  - Landscape
- Contingency Fund (This fund usually is a buffer for delays in constructions or remodeling)--average is 10 20% of building cost
- Legal or Professional Fees
  - Legal Start-up
  - Legal contracts
  - Accountant
  - o Other
- ❖ Rent communication & equipment
  - o Office Lease
  - o Telephone/Telecommunications
    - Phone (monthly), set-up, deposit
    - Internet (monthly), set-up, deposit
  - Utilities
    - Set-up fees
    - Any Deposits
    - Water, Trash, Sewer
    - Electricity
- Printing & Duplication
- Supplies & Materials
  - o Office
  - o Printed materials
  - o Software
  - o Finished Product inventory
  - o Raw product inventory
  - o Other supplies
  - o Start-up supplies
  - Contractual Services (janitorial, windows, maintenance, other)
- Advertising
  - Printing
  - o Postage
  - o Shipping
  - o Media
  - o Website
    - Software
    - Professionally hired
  - Telecommunication/fax
- Administrative costs / Administrative Overhead
- Indirect Costs
- Evaluation
- Audits
- Debt Service
- ❖ Debt Reduction
- Underwriting Fees
- Feasibility Study
- Site Preparation
- ❖ Regulatory Issue permits Brownfield's
- ❖ Other Expenses: Subcontracts, conference expenses, training, entertainment, awards, catering, other misc. expenses